# wcig ANNUAL REPORT

2021/2022



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### **Our Vision & Mission**



Improving lives through dignity and choice.



Empowering people to achieve a meaningful role in society.

#### Relationships

that embrace dignity, community and mutual respect.

#### **Innovation**

including creativity, risk taking and flexibility.

#### **Optimism**

that is lived out in positive attitudes about people and expectations of success and growth.

#### **Our Values**

#### **Diversity**

that acknowledges
differences and
appreciates the diverse
skills and needs of each
person.

#### **Advocacy**

that makes us socially proactive for the disadvantaged.

#### Staff

who are committed to the goals of the organisation and their own development.

#### Our Strategic Directions

#### **Innovation & Service Excellence**

We consistently deliver high quality, effective services:

- Customer focused organisation
- Embrace innovation
- Create employment opportunities

#### **Strategic Partnering**

We maximise skills and resources when organisations or people work together:

- Opening pathways & strong relationships
- Maximise influence

#### People

We value our people and invest in a dedicated and highly trained workforce:

- Engaged staff
- Invest in staff

#### **Organisational Sustainability**

We need a sustainable organisation to deliver on our mission:

- Robust financial position
- Strong governance
- Reduce environmental footprint

# Chairperson's Report

It is again with great pleasure that I present this Annual Report on behalf of the Board of WCIG Ltd.

The past financial year has continued a trend for WCIG of significant success in terms of delivering on our mission and purpose, while responding confidently to the many ongoing challenges we and the community have continued to face. We've delivered excellent outcomes for our participants, provided value for our funders and partners, and strengthened our capacity to continue to deliver into the future.

Our success has of course been hard earned. In an increasingly competitive sector, our capacity to thrive is directly related to the skills and efforts of every one of our staff. We are rightfully proud of them and grateful for their service and commitment.

It is equally gratifying to know that our staff gain a high level of satisfaction in the roles they each play, the achievements they make, and the support and recognition they receive as members of our team. Our aim is that every person connected to WCIG feels valued and able to participate to their full capacity.

In a turbulent market, our performance against internal and external benchmarks speaks highly of the culture and leadership capabilities at all levels of the organisation. I want to express my gratitude to our formal and informal leaders in every program and site. My experience is that at WCIG culture and leadership is not just at the realms of managers but having said that it is a positive management culture that is often at the core of people taking responsibility beyond their strict roles. I want to recognise our leadership team on an excellent year's work.

Unfortunately, change is also ever present and, during the year, our longstanding CEO, Ron Miers, advised the Board of his intention to retire from the position. Ron has a long history of commitment to WCIG and our participants and has generously afforded the Board the opportunity for a managed transition to a new CEO. We are grateful for Ron's long and productive contribution to WCIG We will ensure we are all able to celebrate that with him closer to his departure.

One of Ron's greatest contributions were his optimism and focus on continuing to broaden our reach to all who may benefited from our services. During the year, we've experienced significant success in a number of expanded and new service initiatives through which we will improve the lives of many more people facing barriers to employment in the coming financial year and beyond.

From a governance perspective, the Board is well placed with a strong and diverse team of Directors to lead us into the future. I am grateful to my fellow Directors for their contribution and support throughout the year, and I look forward to our ongoing work together. This past year has been the last in Pam Mutton's 9-year term as a Director of WCIG. Pam is possibly best described as a warrior for our mission, and I feel privileged to have served alongside her for the past eight years. On behalf of all at WCIG, I want to express our appreciation and admiration for Pam you've served our cause well!

#### **Frank Carlus** Chairperson

# CEO's Report

Looking back, the 2021- 2022 financial year seems like two separate years. It is easy to forget the first seven months consisted of lockdowns and restrictions due to the ongoing COVID-19 pandemic. 2022 brought a rapid 'opening up' and return of expectations of a return to 'normal', with modifications. The labour market and economic activity has been increasingly volatile and bringing new surprises each month.

During the year, WCIG continued to open more opportunities for people experiencing disadvantage in our Social Enterprise and we successfully tendered to expand our offering with the Australian Government's employment programs, Workforce Australia Services and Transition to Work, due to start in July 2022.

The annual report is a celebration of the people who work together each day. WCIG staff gave much needed support, encouragement, advice, and assistance creating options for people who, due to disability, face barriers to gaining and keeping employment, those who need to gain qualifications, or are living daily with disability, young people who need extra assistance to get a start.

This report shows a small part of the daily activity of WCIG through the year. As always, none of it would be possible without the support of our strong leadership team and dedicated staff, who daily work to create the possibility of a new future through participating in the workforce. I would like to thank the WCIG Board Members, including Chairperson, Frank Carlus, as they continued to support me as the CEO and the organisation through a particularly difficult time to achieve our aim of improving lives through practical responses to unemployment and disadvantage.





#### Employment Services

### Overcoming Barriers To Fulfil A Dream

When you live in the city, it can be difficult to fulfil a dream of working with horses. But, with a partnership between WCIG and Gai Waterhouse Racing, an opportunity of a lifetime opened for Paige to follow her passion and work at Flemington Racecourse.

Paige, who lives with mental health barriers, was unsure what she wanted to do. She just knew she wanted to do something with animals. She came to WCIG seeking direction and looking for assistance in finding meaningful employment.

When Paige first came to WCIG, her Employment Consultant, from Disability Employment Services, mentored and worked with her to identify her interests, and how she could turn these interests into an occupation she would love.



It became evident that Paige not only had a passion for animals, especially horses, but also for the great outdoors. Her consultant worked with Paige to develop a plan for entering the workforce and assisted her with resume writing and interview techniques.

Once Paige was ready to start work, she was referred to WCIG's Business Development Officer (BDO), who is responsible for ascertaining any opportunities with employers that match job seekers' strengths, skillsets, and interests. It wasn't long after our BDO spoke to the Operations Manager at Gai Waterhouse Racing about any openings at the stables at Flemington Racecourse that Paige was packing her day bag, putting her boots on and going to a job that would fulfil her dreams, and give her a sense of pride.

Paige now works standard hours each week in the Gai Waterhouse stables at Flemington Racecourse, providing daily care to the horses, ensuring they keep to a strict feeding and grooming routine and their needs are met, while maintaining the cleanliness of the stables and equipment. Paige also regularly assists with preparing the horses for race days, including their transportation.

Paige loves all that there is to learn and do every day she is at work. She looks forward to strengthening her skills as she continues to assist in getting the horses ready for their race days. Who knows, Paige could even be the lead stable hand of the next Melbourne Cup winner - it's known to happen with Gai Waterhouse's horses.



I'm gaining more independence and self-assurance. I'm trying to learn as much as I can about this industry. I love being around a good team of workmates, and the horses are so well behaved. I think this job has taught me a lot about responsibility, which will be good for me in the future.

Paige
Employee/ WCIG participant



It's great to have Paige as part of our team. She has fitted in well and really understands what she is required to do. Working with the horses can be physically demanding, but Paige has taken it in their stride. I have noticed an uplift in Paige's confidence as she gets to know the horses, and the horses fall more in love with her.

Rebecca, Stable Foreman Gai Waterhouse Stables

# Employment Services What We Have Achieved



#### **Disability Employment Services (DES)**

#### 650

participants were placed into sustainable employment.

#### \$300k

spent on wage subsidies designed to support employers and DES participants with sustainable employment.

#### 35

participants were placed into education, providing real work qualifications and skills.



#### 450

employers registered with DES with recruitment needs.

#### \$165k

spent on supporting DES participants including licensing, housing, transport and clothing.

In 2021/22, participants attended face to face appointments again and DES continued to deliver its' high-quality service. Our priority to build meaningful relationships with local employers allowed us to create long-lasting opportunities for our DES participants with difficult barriers and who had been unemployed for a long time.

#### west@work

#### 792

participants placed into employment, including:

532 participants in the Western region | 127 participants in the Eastern region | 107 participants in the Barwon region | 26 participants in the Central Highlands region.

#### 1982

participants who registered with west@work.



#### 530

employers registered with west@work.

12 employers have employed more than 10 participants.

We continue to work with existing employers and have developed new relationships to assist with placing participants into work. Several employers have employed multiple job seekers over the past 12 months. We also worked closely with the Department of Jobs, Precincts and Regions (DJPR) to assist businesses with their supply chain impacts to keep Victoria's supermarkets stocked.

#### **National Panel of Assessors**

Assessors have been busy providing workplace supports and assessmsents to people with disability.

# Disability Services - Cooking With Confidence

WCIG's NDIS cooking program offered much more than just a chance to learn how to cook. It provided an opportunity for the men of Foley House to boost their self-confidence and feel good about themselves. The 11-week program was designed to help them gain confidence and skills in the kitchen, so they can lead more independent and fulfilling lives.

The program was run by WCIG's – NDIS Support Worker, Anger (pronounced Anya). She is passionate about teaching others how to cook who enjoyed seeing the men of Foley House succeed. The participants learnt a variety of skills, including food preparation, knife skills and cooking techniques. They also had the opportunity to try new foods and flavours, which was a highlight for many of them.



Anger said that she "saw a huge confidence increase in the guys during their cooking classes" and that "they were always eager and willing to participate," with "so much excitement when they came to class." One participant, Robert, said that he felt "a bit funny about doing the program at first" but can now he "enjoyed every session and "never wanted the program to finish."

WCIG's cooking program taught the participants valuable skills, boosted their confidence and gave them a sense of achievement. When WCIG's cooking program started, the goal was to provide the chance for participants to learn how to cook for themselves. The results were much more than that. During the program, the budding cooks also gained a sense of self-confidence and pride in their abilities.

One participant, Eden, said he "didn't know how to cook and never felt confident cooking on his own". After participating in the program, however, he can now make a variety of dishes, including his favourite – quiche! He credits the program with giving him the skills and confidence he needs to succeed in the kitchen. Eden also said "the program has helped me bond with his fellow residents". Before participating in the program, he felt intimidated and didn't talk to anyone at Foley House. He now enjoys spending time in the kitchen with his friends, having a laugh and learning new recipes together.

The cooking program at Foley House has clearly had a positive impact on the participants. For many, it was life changing. It gave them a chance to see themselves in a new light and believe in their abilities. WCIG's cooking program with Foley House not only made a difference in the lives of the participants and positively impacted the whole community.



I didn't know how to cook and never felt confident cooking on my own. After participating in the program, I can now make a variety of dishes, including my absolute favourite – quiche! Eden, NDIS Participant

# Disability Services - What We Achieved



220

participants received services from WCIG.

7,103

hours of individual support spent with NDIS participants.

62

new participants were welcomed into WCIG's NDIS services, connecting them with supports that fit their goals.

3

100%

participants enhanced their life and living skills via WCIG NDIS services.

4,561

hours of support coordination provided to NDIS participants.

Many of our NDIS participants have goals that relate to learning and developing their life skills. Support Coordination assists them to seek specific people/ organisations to help in achieving this. Our support wokers engage on 1:1 level with NDIS participants to provide assistance where required along their path to reach their goals.



184

participants participated in WCIG's recreational, social and community-based programs.

835

hours of group-based activities through WCIG.

### Youth Services

### Rising Above Adversity

Migrating from your home country and assimiliating into a new way of life is not easy, particularly for young people, including Judith.

Judith is the epitome of resilience and determination. She migrated from Congo, Africa, to Australia several years ago with her father and siblings. Unfortunately, the family was unable to stay together. Instead, Judith endured several significant changes to her living arrangements before calling a place 'home'.

After suffering significant trauma within her family unit, Judith moved into foster care, where she would stay until she turned 18. At 18, she moved into a property managed by Anglicare's Compass Program. Upon turning 20, with Better Futures support, Judith successfully secured a private rental property in Footscray where she now enjoys her independence while



focusing on achieving her education and employment goals. Judith's journey thus far, however, has not been without the continued support and reassurance of WCIG's Better Futures program.

Judith was referred to WCIG's Better Futures program while she was still studying VCE at Laverton Secondary College. She was about to turn 18 and leave foster care. It was a time when Judith felt very uncertain about her future.

When Judith began the Better Futures program, she was introduced to Luna, her Youth Worker. Together they would organise Judith's new living arrangements and work towards achieving her education, employment, health and wellbeing goals.

A strong bond between Judith and Luna flourished over time. In the beginning, Luna took Judith to African cafes around Footscray where she would feel most at ease and reconnect with the African cultural way. With an invested interest in Judith's upbringing and an understanding of her family history, concerns and vulnerabilities a robust and trusting relationship developed between the two.

Judith's successful transition was largely due to Luna's ability to guide her through the pros and cons of living independently, such as managing a budget, and paying rent on time. She also encouraged Judith to attend her care team's meetings and be involved in her care plan so that she could voice her preferences as to where she would like to live. After all, it was imperative Judith lived in an area she felt safe and welcomed, and she got all the home essentials she needed to settle in well (e.g., furniture).

Through Better Future's brokerage, four weeks rent was paid in advance to secure the property, the cost of the removalist was covered, and Judith was able to purchase all the necessities she needed.

Having settled into her new home, Better Futures, with Luna's unwavering commitment, is now supporting Judith in levelling up her employability skills. She is currently studying various short courses, including a barista and coffee-making masterclass, that will eventually open the doors to various employment opportunities within the hospitality industry. Judith was also provided with a laptop so that she could remain committed to her learning.

WCIG's Better Futures program will continue supporting Judith in achieving her goals until she turns 21.



Being a part of Better Future has been one of the best experiences. I have had a lot of help. I have been given a lot of opportunities. My worker, Luna, has helped me a lot, through my lowest and highest moments. all I can say is that I have had the best times with many more to come."

# Youth Services What We Achieved

#### **Better Futures**

197

young people received Better Futures support.

6,444

hours spent directly assisting young people particating in the Better Futures program.

*102* 

referrals processed and allocated by the Common Intake Panel.

99

community organisations were engaged with to provide young people various supports, including;

26% real estate agents & housing providers

**20%** education institutions

**13%** health/mental health providers

11% driving schools

**7%** out of home providers

**6%** employment agencies & legal services

**5%** AOD services &

government departments

81%

of young people, who received an active support response, have received an education, employment or living skills outcome.

\$200k+

brokerage spent directly on assisting young people on their journey to becoming independent and achieving their personal goals, through the Better Futures Program.

#### In 2021/2022, WCIG

- continued to oversee the Western Better Futures Common Intake across Western Melbourne, Brimbank and Melton areas.
- collaborated more closely with Department of Family, Fairness and Housing (DFFH) by contributing to the Leaving Care Panels, providing advice on complex participants and their circumstances.
- created a closer alliance with real estate agents to secure long-term housing for participants.

#### **Home Stretch**

#### 92%

- of young people who were eligible for the Homestretch Independent Living have secured adequate housing,
- of young people who were eligible for Home Based Care, have remained residing with their carer.

658

hours spent directly assisting young people particating in the Home Stretch program.

\$152k+

spent directly on assisting participants of the Home Stretch Program.

4.5/5

rating given by participants of Better Futures and Home Stretch Programs.

## Training Services -

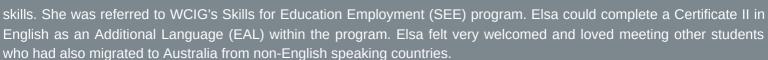
# Learning To Help Others

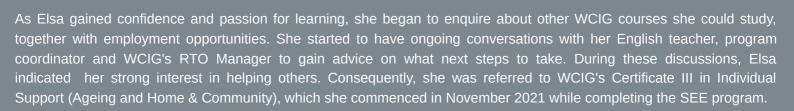
Elsa discovered a newfound confidence and passion for learning when she started studying with WCIG.

Elsa was the only family member living in Ethiopia when she migrated to Australia in 2004. Her highest level of education was Year 7, which she completed in her home country. She married at a young age and remained at home, raising her three children, which meant she was unable to pursue further education. Her insecurities, low self-esteem and lack of confidence escalated with minimal opportunity to connect within her community.

Elsa, however, never lost hope. She was determined to improve her employability skills and getread or work by the time her youngest started school. And with that, her education journey began.

In April 2021, now as a single mum, Elsa knew that to gain employment, she would need to improve her literacy and numeracy





As Elsa continued her studies, her teacher explored possible job opportunities within her local area. Elsa was keen to start work; however, it needed to fit within school hours so she could still be there for her children. Within a few weeks, Elsa was offered a job working for an NDIS service provider, and in February 2022, she began part-time work, three days a week, as a support worker for a wheelchair-bound client.

As of November 2022, Elsa has completed the SEE program, has progressed from Certificate II to Certificate III in EAL and continues to study hard in Certificate III in Individual Support. Elsa also received a scholarship awarded to passionate learners during Adult Learners Week 2022.

Throughout her learning journey, Elsa has proven to herself and other's she is a force of nature - able to maintain her studies, work part-time and support her three children. She now embraces her love of learning, has created a positive approach to life and loves working within the Community Services sector. She has become a role model to her family, peers and the wider community



...time in the class with my peers showed me the light, the road to success. I am now confident, Before I was too scared and looking for excuses to stay inside. I can be anything I want to, Nothing is stopping me, even if I make mistakes. Keep going, no matter what. I can't wait to see where my learning journey takes me.



# Training Services

#### What We Achieved



#### Skills for Education and Employment (SEE) Program

17

students were assisted in the SEE program throughout the year.

4,665

hours spent delivering the SEE Program.

32

students were referred to the program.

#### **Skills First Reconnect Program**

40

participants registered.

**65%** 

participants went onto further education and got into accredited training.

**75%** 

level of education and employment engagement achieved.

#### **ACFE (Short Courses)**

301

students completed an ACFE (short course).

29,202

teaching hours approved and delivered.

26

ACFE (short) courses offered throughout the year, including courses introducing students to WCIG's accredited.

#### **Accredited Courses**

197

students enrolled in accredited courses.

*124* 

students received full qualifications.

84

students received a Statement of Attainment.

78%

students went into employment or pursued further education.

# Social Enterprise

### What We Achieved



#### Cleanable

22

staff with barriers to employment working with Cleanable.

63%

Cleanable staff faced barriers to employment before commencing with Cleanable.

\$425k

total wages for staff with barriers to employment (49.5% increase from last financial year)

For a copy of Cleanable's Social Impact Report, click here.

15,572

total hours of paid employment for staff facing barriers to employment (38% increase from last financial year)

35

total staff working for Cleanable.

66

(Before I started with Cleanable) my mental health wasn't great. I was always depressed or miserable and that, I would handle situations differently, whereas now I'm a very happy person, I'm feeling a lot better so I (can now) handle things differently. Selena, Employee

#### LoveLuvo

38%

of LoveLuvo faced barriers to employment before commencing work at LoveLuvo.

8

employees working at LoveLuvo.

5,600

500ml bottles saved from landfill from LoveLuvo's refill service. (41% increase from 2020/2021).

2,800

refill litres sold to customers.

For a copy of LoveLuvo's Social Impact Report, click here.

\$113.5k

financial contributions to local businesses.

33%

increase on last year's in financial contributions to women run businesses.

**152%** 

increase on previous year's financial contributions to other social enterprises.



LoveLuvo has been a huge supporter of Kenshi Candles and purchased more candles than any other partner. This has directly helped Kenshi to grow so that we now have the capacity to make over 1,000 candles a week which in turn helps many great causes raise money to help disadvantaged people in our community" Michael Foldi. Kenshi Candles

# Finance Report

There were no significant changes in the nature of the entity's principal activities, during the financial year.

The deficit for the financial year amounted to \$257,703. (2021: surplus \$3,424,057)

This report is presented on behalf of the Board.

Summarised Statement of Comprehensive Income	2022 \$	2021 \$
Revenues From Ordinary Activities	16,470,967	16,480.026
Depreciation and Amortisation Expense	(1,428,725)	(1,292,871)
Employee Expenses	(11,311,380)	(9,2441,633)
Other Expenses From Ordinary Activities	(3,988,565)	(2,521,465)
Surplus from Ordinary Activities	(257,703)	3,242,057
Financial Position	2022 \$	2021 \$
Financial Position  Current Assets	<b>\$</b> 16,879,247	
	\$ 16,879,247 3,422,379	\$
Current Assets	<b>\$</b> 16,879,247	<b>\$</b> 19,501,233
Current Assets Non- Current Assets	\$ 16,879,247 3,422,379	\$ 19,501,233 2,564,305
Current Assets Non- Current Assets Total Assets	\$ 16,879,247 3,422,379 20,301,626	\$ 19,501,233 2,564,305 22,065,538
Current Assets Non- Current Assets Total Assets Current Liabilities	\$ 16,879,247 3,422,379 20,301,626 6,441,536	\$ 19,501,233 2,564,305 22,065,538 8,360,769
Current Assets Non- Current Assets Total Assets Current Liabilities Non-Current Liabilities	\$ 16,879,247 3,422,379 20,301,626 6,441,536 1,384,944	\$ 19,501,233 2,564,305 22,065,538 8,360,769 971,920
Current Assets Non- Current Assets Total Assets  Current Liabilities Non-Current Liabilities Total Liabilities	\$ 16,879,247 3,422,379 20,301,626 6,441,536 1,384,944 7,826,480	\$ 19,501,233 2,564,305 22,065,538 8,360,769 971,920 9,322,689

Summarised Statement of			
Cash Flows	2022 \$	2021 \$	
Net Cash Flows From:			
Operating Activities	(3,181,288)	233,060	
Financing Activities	0	0	
Investing Activities	(1,409,380)	3,748,881	
Net Increase/(Decrease) in Cash Held	(4,590,668)	3,981,941	
Cash at the Beginning of the Financial Year	8,734,258	4,752,317	
Cash at the End of the Financial Year	4,143,590	8,734,258	

### Acknowledgements

We acknowledge and appreciate the support of the following organisations:

#### WE CONTRACT WITH

Adult, Community & Further Education Board (ACFE)

Department of Education and Training (DET)

Department of Families, Fairness and Housing (DFFH)

Department of Jobs, Precints and Regions (DJPR) Department of Social Services (DSS)

#### Partners/Supporters

Ability Action Australia

Ability Rehab

Access Support Service Group Pty Ltd

Ace Care

**AHAM Therapy** 

All Abilities Agency

AMA Group

Angela Boschen OT

Artful Warrior

Banyule City Council

Beginnings Early Learners (Sunbury)

Berry Street

Better Rehabilitation

Bloom Healthcare

Breakthru

Brimbank Council

Brotherhood of St Laurence

Budgetnet

Care Support Network

Carringbush Adult Education

Clarendon Community Mental Health Clinic -

St Vincent's Hospital Melbourne

Comm-Unity Plus

Connect2Care

**CVGT Craigieburn** 

Disability Works Australia

**Diverge Consulting** 

Diversitat

Dierriwarrh Community & Education Services

Djerriwarrh Health Services

**Duke Street Community House** 

Earth Friendly Cleaning

**Edgewater Medical Centre** 

Elderly Chinese Home

**Encompass House** 

Everyday Independence

Farnham Street Neighbourhood Learning

Centre

**Farris Care** 

**GENU** 

Geronimo - Melton

Headspace Greensborough

Healthstin

Hearth

**Hume City Council** 

**IMVC** 

Interact

Jiasaw

JobCo

Job Prospects

John Holland

Kowanj Australia

La Trobe Community Health

Laverton Community Integrated Services Inc

Leisure Networks

LifeFul

Little Learners

Luus Industries

Mambourin

Maribyrnong Moonee Valley LLEN

Max Employment

McConnell Dowell

MeWell

Meadow Heights Education Centre

Melton Council

Mercy Home and Community Care

Mercy Mental Health Saltwater

MIND Australia

My Physio Evolution

My Plan Manager

NAHMS Community Team Central

National 360

National Positive Behaviour Support

**NEAMI** 

North Melbourne Language & Learning

Northern Area Mental Health Service -

Noogal Clinic

**ORACLE CMS** 

Ottoman Village Aged Care

Pelican Childcare Craigieburn

Peoples First Choice Australia

Plan Tracker

**Prospert Consulting and Training** 

**Proven Training Solutions** 

Rebecca Barnard Singing

Recovery Partners

SENVIC

Social Traders

Sarrina Russo

SPOT4U

Sydenham Medical Centre

The Gordon Skills and Jobs Centre

The Hive Early Learning Centres

The OT Group

**Traffic Diversions Group** 

**Transport Accident Commission** 

Trinity Bookkeeping Services

Uniting

VACCA

Victorian Elderly Chinese Hostel

Vision Australia

Wathaurong Aboriginal Co-Operative

Western Children's Health Centre

Westgate Aged Care Facility

Whitelion

Whiz Kidz

Williamstown Community and Education

Centre

Wise Employment

Wyndham Community & Education Centre

Yarraville Community Centre

**ZOOM Recruitment** 



Our sites

Corio | Epping | Footscray | Geelong | Greensborough | Heidelberg | Lilydale | Melton Northcote | Ringwood | St Albans | Sunshine | Wantirna | Werribee,

> Westgate Community Initiatives Group PO Box 2182, Footscray, VIC 3011 | (03) 9689 3437 ABN 93235 712 322 | ACN 638 435 462 Registered Training Organisation - RTOID 4185